

# ESSA/ESSER Conference

# 2022

The Path Forward




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## 2022 ESSA/ESSER Conference

Aug. 31 – Sept. 1, 2022 | Embassy Suites in Franklin, TN

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## Wi-fi Instructions

1. Select the hotel's wireless network from the available network list: **embassyMTG**
2. Once the network has connected, please open a web browser.
3. Once the login page opens automatically, please enter the case-sensitive user name and password below.

**Username: embassy2022**

**Password: embassy2022**

# ESSA/ESSER Conference Schedule

## Wednesday, Aug. 31

| TIME                     | DETAILS                         | SPEAKER                            | ROOM             |
|--------------------------|---------------------------------|------------------------------------|------------------|
| 7:30–8:30 a.m.           | Registration                    | N/A                                | Embassy Ballroom |
| 8:30–8:45 a.m.           | Welcome                         | Debby Thompson                     | Embassy Ballroom |
| 8:45–10:00 a.m.          | ESSA State Plan                 | Debby Thompson<br>Brinn Obermiller | Embassy Ballroom |
| 10:00–10:15 a.m.         | Break                           | N/A                                | Embassy Ballroom |
| 10:15–11:30 a.m.         | TISA and Federal Funds          | Maryanne Durski<br>Debby Thompson  | Embassy Ballroom |
| 11:30 a.m.–<br>1:15 p.m. | Lunch (on your own)             | N/A                                | N/A              |
| 1:15–2:15 p.m.           | Session Block 1 (See Next Page) | See schedule                       | See schedule     |
| 2:15–2:30 p.m.           | Break                           | N/A                                | N/A              |
| 2:30–3:30 p.m.           | Session Block 2 (See Next Page) | See schedule                       | See schedule     |

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## Thursday, Sept. 1

| TIME                      | DETAILS                         | SPEAKER      | ROOM         |
|---------------------------|---------------------------------|--------------|--------------|
| 8:15–9:15 a.m.            | Session Block 3 (See Next Page) | See schedule | See schedule |
| 9:15–9:25 a.m.            | Break                           | N/A          | N/A          |
| 9:25–10:25 a.m.           | Session Block 4 (See Next Page) | See schedule | See schedule |
| 10:25–10:35 a.m.          | Break                           | N/A          | N/A          |
| 10:35–11:35 a.m.          | Session Block 5 (See Next Page) | See schedule | See schedule |
| 11:35 a.m. –<br>1:00 p.m. | Lunch (on your own)             | N/A          | N/A          |
| 1:00–2:00 p.m.            | Session Block 6 (See Next Page) | See schedule | See schedule |
| 2:00–2:15 p.m.            | Break                           | N/A          | N/A          |
| 2:15–3:15 p.m.            | Session Block 7 (See Next Page) | See schedule | See schedule |

Thank you for attending the 2022 ESSA/ESSER Conference, and safe travels back home.



## ESSA/ESSER Conference Agenda Breakout Session Grid

|                                       | Jr. Ballroom                                      | Maple   | Birch  | Chestnut  | Redbud  |
|---------------------------------------|---|---|--|---|---|
| <b>Wed.,<br/>Aug. 31<br/>BLOCK 1</b>  | Grant Management 101:<br>Federal Grant Life Cycle | Equitable Services Year-<br>at-a-Glance                       | ePlan: ePlan<br>Enhancements                     | Juvenile Justice and<br>Incarcerated Youth<br>Overview    | FY23 Monitoring Changes<br>and How to Prepare |
| <b>Wed.,<br/>Aug. 31<br/>BLOCK 2</b>  | Grant Management 101:<br>Federal Grant Life Cycle | Evidence-Based Decision<br>Making for ESSA and<br>ESSER Funds | Required Policies and<br>Procedures              | FY23 ESSER 2.0 and 3.0<br>Funding Applications<br>Updates | Office Hours: All Teams                       |
| <b>Thur.,<br/>Sept. 1<br/>BLOCK 3</b> | ESSA Supplement Not<br>Supplant                   | McKinney-Vento<br>Overview                                    | Required Policies and<br>Procedures              | Educational Stability for<br>Youth in Foster Care         | FY23 Monitoring Changes<br>and How to Prepare |
| <b>Thur.,<br/>Sept. 1<br/>BLOCK 4</b> | ESSA Supplement not<br>Supplant                   | Equitable Services Year-<br>at-a-Glance                       | ePlan: ePlan<br>Enhancements                     | ESSER: Must vs. Should                                    | Office Hours: All Teams                       |
| <b>Thur.,<br/>Sept. 1<br/>BLOCK 5</b> | ESL Rule 0520-01-19                               | McKinney-Vento<br>Overview                                    | Maintenance of Equity<br>(MOEquity) Overview     | Educational Stability for<br>Youth in Foster Care         | Office Hours: All Teams                       |
| <b>Thur.,<br/>Sept. 1<br/>BLOCK 6</b> | Migrant Education<br>Program Overview             | Evidence-Based Decision<br>Making for ESSA and<br>ESSER Funds | Required Policies and<br>Procedures              | FY23 ESSER 2.0 and 3.0<br>Funding Applications<br>Updates | Office Hours: All Teams                       |
| <b>Thur.,<br/>Sept. 1<br/>BLOCK 7</b> | ESL Rule 0520-01-19                               | School Improvement  | FY23 Monitoring<br>Changes and How to<br>Prepare | ESSER: Must vs. Should                                    | Office Hours: All Teams                       |

# 2022 ESSA/ESSER Conference Session Descriptions

## Wednesday, August 31 General Sessions

### ESSA State Plan Amendment

The Every Student Succeeds Act (ESSA) requires the state to develop a comprehensive plan that generates federal education funds for Tennessee, totaling over \$500 million annually. This session will outline the steps to complete an amendment to the ESSA State Plan, including work taking place over the next six months to provide a streamlined approach in collecting stakeholder feedback and meeting the requirements of the U.S. Department of Education. Attendees will work to provide actionable feedback on three programs being revised in the plan: Title I, Part A; Title II, Part A; and Title IV, Part A.

**Debby Thompson** | Assistant Commissioner of Federal Programs and Oversight

**Brinn Obermiller** | Senior Director of ESEA Oversight

### Tennessee Investment in Student Achievement (TISA)

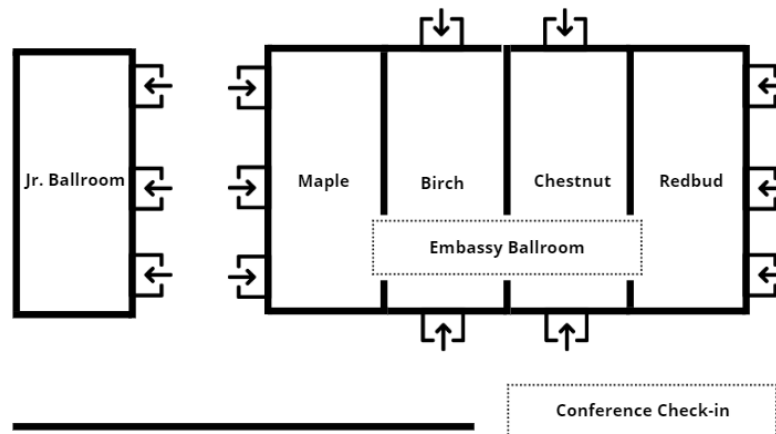
On Thursday, February 24th, Governor Bill Lee and Commissioner Penny Schwinn released the details of the Tennessee Investment in Student Achievement (TISA) Act, which transitions Tennessee's K-12 public schools to a student-based funding approach. The TISA Act was passed by the Tennessee General Assembly on April 28, 2022 and was signed into law by Governor Bill Lee on May 2, 2022. Through the passage of the TISA Act, Tennessee's K-12 public schools will now transition to a student-based funding approach and invest an estimated \$9 billion in education funding for the state, including state and local funds, which includes an additional recurring state investment of \$1 billion starting in the 2023-24 school year. This session will provide a deep dive into the funding formula and how TISA is balanced with federal funding.

**Maryanne Durski** | Chief Financial Officer | Tennessee Department of Education

**Debby Thompson** | Assistant Commissioner of Federal Programs and Oversight

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### Conference Map



# Wednesday, August 31 Breakout Sessions: Block 1

**NOTE:** each session's QR code is unique. Scan the code using your phone or click on the QR code to navigate to the session survey. Slide decks for each presentation can be found in ePlan > TDOE Resources > Federal Programs and Oversight (FPO) > Federal Programs Professional Development > 2022 ESSA/ESSER Conference.

## Session QR Code



### Grant Management 101: Federal Grant Life Cycle

This session aims to give LEAs and their fiscal representatives a better understanding of the life cycle of federal grants. With this understanding, LEAs can spend funds in a timely manner and avoid auditing issues.

**George Amin and Tracey Hawk** | Federal Programs and Oversight

Jr. Ballroom

## Session QR Code



### Equitable Services Year-at-a-Glance

This session will assist participants in understanding the yearly process of how to provide equitable services to eligible non-public schools. The goal of this presentation is to ensure that Federal Programs Directors and LEA representatives comprehend the key dates, forms, guidelines, and processes that are federally required to provide equitable services to non-public schools.

**Danny Bounds** | Federal Programs and Oversight

Maple

## Session QR Code



### ePlan: ePlan Enhancements

This session provides updates to the ePlan enhancements put in place during the last two years. Participants will learn about exciting additions to ePlan that will help LEAs increase efficiency in the platform.

**Melissa Brown** | Federal Programs and Oversight

Birch

## Session QR Code



### Juvenile Justice and Incarcerated Youth Overview

This presentation is an overview of Juvenile Justice in TN. It will cover the federal and state laws, types of juvenile justice placements, service timelines, coding of students for funding, how to review the coding data for accuracy, and federal funding through Title I, Part D Subparts 1 and 2. It will also serve to help LEAs get their year of services to students in juvenile justice settings off to a speedy and successful start.

**Erin Christian** | Federal Programs and Oversight

Chestnut

## Session QR Code



### FY23 Monitoring Changes and How to Prepare

In this session, attendees will learn about the changes to the FY23 monitoring policies, procedures, and processes to help their LEAs improve on compliance standards and minimize findings.

**Geneva Taylor, Michael Gateley, Laura Dunn, and Teri Manning** | Federal Programs and Oversight

Redbud

This symbol, , indicates that the session will be repeated on the schedule.

# Wednesday, August 31 Breakout Sessions: Block 2

**NOTE:** each session's QR code is unique. Scan the code using your phone or click on the QR code to navigate to the session survey.

## Session QR Code



### Grant Management 101: Federal Grant Life Cycle

This session aims to give LEAs and their fiscal representatives a better understanding of the life cycle of federal grants. With this understanding, LEAs can spend funds in a timely manner and avoid auditing issues.

**George Amin and Tracey Hawk** | Federal Programs and Oversight

Jr. Ballroom

## Session QR Code



### Evidence-Based Decision Making for ESSA and ESSER Funds

This session will define evidence-based research, provide constructs to identify ESSA-required tiers of evidence, and explore resources to inform educational programming and budgeting for positive student and teacher outcomes. Attendees will also explore connections between planning in InformTN and budgeting in the Consolidated Funding Application (CFA).

**Lynn Dotson and Henry LaFollette** | Federal Programs and Oversight

Maple

## Session QR Code



### Required Policies and Procedures

This presentation is a walkthrough of the policies, procedures, and other documentation required of LEAs receiving federal funds, which shall be made available for review during Level 3 fiscal monitoring. The information being provided is of benefit to both programmatic and fiscal personnel alike, as success is truly a team effort.

**Holly Kellar** | Office of Operations, Department of Finance

Birch

## Session QR Code



### FY23 ESSER 2.0 and 3.0 Funding Applications Updates

The Relief Team will provide updates and reminders for ESSER Points of Contact to use when completing both ESSER 2.0 and ESSER 3.0 funding applications for FY23. New information for FY23 will include optional budget tags to assist with the ESSERF Data Collection Tool, as well as determining a calculation for the remaining, required 20 percent amount for addressing learning loss.

**Jerri Beth Nave and Julia Hudson** | Federal Programs and Oversight

Chestnut

### Office Hours: All Teams

This session provides an opportunity for registrants to meet with members of the following teams: ESEA, IDEA, Relief Funding, ePlan, School Turnaround, Fiscal, and Compliance. The availability of specific individuals is subject to their engagement in other sessions occurring during this block.

Redbud

This symbol, , indicates that the session will be repeated in a later block.

This symbol, , indicates that the session was offered in an earlier block and will not be repeated again.

# Thursday, September 1 Breakout Sessions: Block 3

**NOTE:** each session's QR code is unique. Scan the code using your phone or click on the QR code to navigate to the session survey.

Session QR  
Code



## ESSA Supplement not Supplant

We're all familiar with the term "supplement not supplant" (SNS), but what does it really mean? In this session, presenters will provide an overview of SNS for all ESSA programs, as well as a deep dive into Title I, Part A SNS, including the monitoring process.

**Taffe Bishop and Heather Farley** | Federal Programs and Oversight

Jr. Ballroom

Session QR  
Code



## McKinney-Vento Overview

This session will provide an overview of the McKinney-Vento Act and the educational rights of children and youth experiencing homelessness. Attendees will learn about the federal requirements and responsibilities of homeless liaisons, the importance of identifying homeless students, and ways of supporting homeless students in achieving academic and educational success.

**Vanessa Waters** | Federal Programs and Oversight

Maple

Session QR  
Code



## Required Policies and Procedures

This presentation is a walkthrough of the policies, procedures, and other documentation required of LEAs receiving federal funds, which shall be made available for review during Level 3 fiscal monitoring. The information being provided is of benefit to both programmatic and fiscal personnel alike, as success is truly a team effort.

**Holly Kellar** | Office of Operations, Department of Finance

Birch

Session QR  
Code



## Educational Stability for Youth in Foster Care

This session will provide the fundamental components of educational stability for youth in foster care. Please join us if you serve as, or work with, the foster care point of contact.

**Jackie Jacobson** | Federal Programs and Oversight

Chestnut

Session QR  
Code



## FY23 Monitoring Changes and How to Prepare

In this session, attendees will learn about the changes to the FY23 monitoring policies, procedures, and processes to help their LEAs improve on compliance standards and minimize findings.

**Geneva Taylor, Michael Gateley, Laura Dunn, and Teri Manning** | Federal Programs and Oversight

Redbud

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# Thursday, September 1 Breakout Sessions: Block 4

**NOTE:** each session's QR code is unique. Scan the code using your phone or click on the QR code to navigate to the session survey.

Session QR  
Code



## ESSA Supplement not Supplant

We're all familiar with the term "supplement not supplant" (SNS), but what does it really mean? In this session, presenters will provide an overview of SNS for all ESSA programs, as well as a deep dive into Title I, Part A SNS, including the monitoring process.

**Taffe Bishop and Heather Farley** | Federal Programs and Oversight

Jr. Ballroom

Session QR  
Code



## Equitable Services Year-at-a-Glance

This session will assist participants in understanding the yearly process of how to provide equitable services to eligible non-public schools. The goal of this presentation is to ensure that Federal Programs Directors and LEA representatives comprehend the key dates, forms, guidelines, and processes that are federally required to provide equitable services to non-public schools.

**Danny Bounds** | Federal Programs and Oversight

Maple

Session QR  
Code



## ePlan: ePlan Enhancements

This session provides updates to the ePlan enhancements put in place during the last two years. Participants will learn about exciting additions to ePlan that will help LEAs increase efficiency in the platform.

**Melissa Brown** | Federal Programs and Oversight

Birch

Session QR  
Code



## ESSER: Must vs. Should

This session provides and explores information pertaining to ESSER grants. Included will be a discussion of what are requirements (must) and what are best practices (should).

**Jerri Beth Nave and Julia Hudson** | Federal Programs and Oversight

Chestnut

## Office Hours: All Teams

This session provides an opportunity for registrants to meet with members of the following teams: ESEA, IDEA, Relief Funding, ePlan, School Turnaround, Fiscal, and Compliance. The availability of specific individuals is subject to their engagement in other sessions occurring during this block.





Redbud

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# Thursday, September 1 Breakout Sessions: Block 5

**NOTE:** each session's QR code is unique. Scan the code using your phone or click on the QR code to navigate to the session survey.

- |                        |  |                     |
|------------------------|--|---------------------|
| <b>Session QR Code</b> | <b>ESL Rule 0520-01-19</b> <br>Join us as we revisit ESL Rule 0520-01-19. This session will help to inform processes and procedures within LEAs for the current rule and will preview changes for FY24. Participants will also engage in discussion focused on establishing promising practices for compliance within results-based monitoring.<br><b>Hannah Gribble and Joann Runion</b>   Federal Programs and Oversight  | <b>Jr. Ballroom</b> |
| <b>Session QR Code</b> | <b>McKinney-Vento Overview</b> <br>This session will provide an overview of the McKinney-Vento Act and the educational rights of children and youth experiencing homelessness. Attendees will learn about the federal requirements and responsibilities of homeless liaisons, the importance of identifying homeless students, and ways of supporting homeless students in achieving academic and educational success.<br><b>Vanessa Waters</b>   Federal Programs and Oversight                    | <b>Maple</b>        |
| <b>Session QR Code</b> | <b>Maintenance of Equity (MOEquity) Overview</b><br>The Maintenance of Equity (MOEquity) provision ensures that schools and LEAs serving large proportions of historically underserved groups of students—receive an equitable share of State and local funds as the Nation continues to respond to the COVID-19 pandemic's impact. This session will provide an overview, timeline, and technical assistance on completing MOEquity requirements.<br><b>Maryanne Durski</b>   Office of Operations, Department of Finance<br><b>Debby Thompson</b>   Federal Programs and Oversight | <b>Birch</b>        |
| <b>Session QR Code</b> | <b>Educational Stability for Youth in Foster Care</b> <br>This session will provide the fundamental components of educational stability for youth in foster care. Please join us if you serve as, or work with, the foster care point of contact.<br><b>Jackie Jacobson</b>   Federal Programs and Oversight  | <b>Chestnut</b>     |
|                        | <b>Office Hours: All Teams</b> <br>This session provides an opportunity for registrants to meet with members of the following teams: ESEA, IDEA, ePlan, School Turnaround, Fiscal, and Compliance. The availability of specific individuals is subject to their engagement in other sessions occurring during this block. Note: The Relief Funding team is unavailable this block.  | <b>Redbud</b>       |

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# Thursday, September 1 Breakout Sessions: Block 6

**NOTE:** each session's QR code is unique. Scan the code using your phone or click on the QR code to navigate to the session survey.

## Session QR Code



### Migrant Education Program Overview

In this session, presenters from Federal Programs and Oversight and Arroyo Research Services will provide an overview of the Title I, Part C Migrant Education Program (MEP). Attendees will reflect on recent changes to the MEP and learn valuable information about program requirements including Identification and Recruitment (ID&R), Occupational Surveys, service codes, LEA responsibilities, and more.

**Brinn Obermiller** | Federal Programs and Oversight

**Rachel Jackson** | Arroyo Research Services

**Karen Kearns** | Arroyo Research Services

Jr. Ballroom

## Session QR Code



### Evidence-Based Decision Making for ESSA and ESSER Funds ↩

This session will define evidence-based research, provide constructs to identify ESSA-required tiers of evidence, and explore resources to inform educational programming and budgeting for positive student and teacher outcomes. Attendees will also explore connections between planning in InformTN and budgeting in the Consolidated Funding Application (CFA).

**Lynn Dotson and Henry LaFollette** | Federal Programs and Oversight

Maple

## Session QR Code



### FY23 ESSER 2.0 and 3.0 Funding Applications Updates ↩

The Relief Team will provide updates and reminders for ESSER Points of Contact to use when completing both ESSER 2.0 and ESSER 3.0 funding applications for FY23. New information for FY23 will include optional budget tags to assist with the ESSERF Data Collection Tool, as well as determining a calculation for the remaining, required 20 percent amount for addressing learning loss.

**Jerri Beth Nave and Julia Hudson** | Federal Programs and Oversight

Chestnut

### Office Hours: All Teams ↻

This session provides an opportunity for registrants to meet with members of the following teams: ESEA, IDEA, Relief Funding, ePlan, School Turnaround, Fiscal, and Compliance. The availability of specific individuals is subject to their engagement in other sessions occurring during this block.

Redbud

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This symbol, ↩, indicates that the session was offered in an earlier block and will not be repeated again.

# Thursday, September 1 Breakout Sessions: Block 7

**NOTE:** each session's QR code is unique. Scan the code using your phone or click on the QR code to navigate to the session survey.

Session QR  
Code



**ESL Rule 0520-01-19** ←

Join us as we revisit ESL Rule 0520-01-19. This session will help to inform processes and procedures within LEAs for the current rule and will preview changes for FY24. Participants will also engage in discussion focused on establishing promising practices for compliance within results-based monitoring.

**Hannah Gribble and Joann Runion** | Federal Programs and Oversight

**Jr. Ballroom**

Session QR  
Code



**School Improvement**

This session will focus on initiatives of the Division of School Turnaround.

**Robin Copp** | Division of School Turnaround

**Maple**

Session QR  
Code



**ESSER: Must vs. Should** ←

This session provides and explores information pertaining to ESSER grants. Included will be a discussion of what are requirements (must) and what are best practices (should).

**Jerri Beth Nave and Julia Hudson** | Federal Programs and Oversight

**Chestnut**

**Office Hours: All Teams** ←

This session provides an opportunity for registrants to meet with members of the following teams: ESEA, IDEA, Relief Funding, ePlan, School Turnaround, Fiscal, and Compliance. The availability of specific individuals is subject to their engagement in other sessions occurring during this block.

**Redbud**

This symbol, ←, indicates that the session was offered in an earlier block and will not be repeated again.

# Professional Learning Credits

The 2022 ESSA/ESSER Conference received approval to offer TASL credit. Attendees not in TASL-mandated positions may obtain PDPs according to one's LEA guidelines. To earn TASL credit or PDPs, evidence of attendance must be demonstrated by:

1. Providing your signature and TN Licensure number on daily check-in surveys and
2. completing an online survey for each breakout session.

Attendees may fill out the survey for each session any time after the session concludes following the QR codes and links available in the agenda or in the session presentation. All surveys must be completed by **Sept. 2, 2022**.

Participants will not receive credit for surveys completed after this date. Attendees may receive **five (5) TASL credits or PDPs for single-day attendance or ten (10) TASL credits or PDPs for two-day attendance**, and certificates will be emailed to each participant by Sept. 15. Participants are responsible for using the certificate as evidence to request TASL or PDP credit through TNCompass.

# Local Restaurants List

A hotel lunch buffet option is available for \$15 per person (cash only) in the atrium.

- Please give the atrium attendant your \$15 cash and you will receive a ticket for the buffet.
- August 31: Italian buffet
- September 1: BBQ Down Home buffet

| Restaurants                     | Address                      | Phone        | About                                |
|---------------------------------|------------------------------|--------------|--------------------------------------|
| <b>Bishop's</b>                 | 3065 Mallory Ln. #115        | 615-771-9432 | Counter-service Southern             |
| <b>Bonefish Grill</b>           | 3010A Mallory Ln.            | 615-771-1025 | Contemporary seafood-centric grill   |
| <b>Brown Bag</b>                | 420 Cool Springs Blvd.       | 615-454-8289 | Simple, healthy                      |
| <b>Burger Up</b>                | 401 B Cool Springs Blvd.     | 615-503-9892 | Gourmet burgers                      |
| <b>Carrabba's Italian Grill</b> | 553 Cool Springs Blvd.       | 615-778-9111 | Family Italian                       |
| <b>Chick-fil-A</b>              | 3063 Mallory Ln.             | 615-778-0055 | Chicken                              |
| <b>Chipotle Mexican Grill</b>   | 430 Cool Springs Blvd.       | 615-861-3989 | Mexican fare                         |
| <b>Chuy's</b>                   | 3061 Mallory Ln.             | 615-778-2878 | Burritos & Tex-Mex                   |
| <b>Drake's Cool Springs</b>     | 553 Cool Springs Blvd.       | 615-503-0035 | Sushi & pub grub                     |
| <b>Genghis Grill</b>            | 600B Frazier Dr.             | 615-771-0111 | Mongolian stir-fry                   |
| <b>J. Christopher's</b>         | 620 Frazier Dr.              | 615-778-2405 | American classics                    |
| <b>Jason's Deli</b>             | 3065 Mallory Ln.             | 615-771-2626 | Deli chain with salad bar            |
| <b>Jim 'N Nick's Bar-B-Q</b>    | 3068 Mallory Ln.             | 615-771-3939 | Slow-cooked BBQ                      |
| <b>McAlister's Deli</b>         | 402A Cool Springs Blvd. #100 | 615-771-7380 | Deli sandwiches & baked potatoes     |
| <b>Moe's Southwest Grill</b>    | 401 A Cool Springs Blvd.     | 615-778-6637 | Counter-serve Southwestern           |
| <b>Newk's Eatery</b>            | 535 Cool Springs Blvd. #120  | 615-550-6395 | Salads, pizzas & sandwiches          |
| <b>Old Chicago Pizza</b>        | 440 Cool Springs Blvd.       | 615-224-8380 | Family-friendly Italian              |
| <b>P.F. Chang's</b>             | 439 Cool Springs Blvd.       | 615-503-9640 | Chinese fare                         |
| <b>Panda Express</b>            | 3058 Mallory Ln.             | 615-771-5872 | Fast-food Chinese                    |
| <b>Panera Bread</b>             | 2000 Mallory Ln.             | 615-771-4046 | Bakery/café, sandwiches, & salads    |
| <b>Pie Five Pizza</b>           | 401B Cool Springs Blvd. #220 | 615-236-9120 | Counter-service pizza & salads       |
| <b>Smoothie King</b>            | 600 A Frazier Dr.            | 615-771-3988 | Variety of smoothies                 |
| <b>Sperry's</b>                 | 650 Frazier Dr.              | 615-778-9950 | Upscale surf 'n' turf with salad bar |
| <b>Starbucks</b>                | 555 Cool Springs Blvd.       | 615-778-0600 | Coffeehouse                          |
| <b>Subway</b>                   | 420 Cool Springs Blvd. #105  | 615-771-4895 | Counter-serve sandwiches & salads    |
| <b>Wendy's</b>                  | 2050 Mallory Ln.             | 615-771-2555 | Burgers, chili, & baked potatoes     |
| <b>Which Wich</b>               | 539 Cool Springs Blvd. #100  | 615-778-9425 | Design-your-own sandwiches           |

